

# Emerging Software Development and Acquisition Approaches: Panacea or Villain

Software Engineering Institute  
Carnegie Mellon University

Dennis Smith  
May 16, 2011



Report Documentation Page				Form Approved OMB No. 0704-0188	
Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.					
1. REPORT DATE <b>16 MAY 2011</b>		2. REPORT TYPE		3. DATES COVERED <b>00-00-2011 to 00-00-2011</b>	
4. TITLE AND SUBTITLE <b>Emerging Software Development and Acquisition Approaches: Panacea or Villain</b>				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) <b>Carnegie Mellon University, Software Engineering Institute, Pittsburgh, PA, 15213</b>				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT <b>Approved for public release; distribution unlimited</b>					
13. SUPPLEMENTARY NOTES <b>Presented at the 23rd Systems and Software Technology Conference (SSTC), 16-19 May 2011, Salt Lake City, UT. Sponsored in part by the USAF. U.S. Government or Federal Rights License</b>					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT <b>Same as Report (SAR)</b>	18. NUMBER OF PAGES <b>30</b>	19a. NAME OF RESPONSIBLE PERSON
a. REPORT <b>unclassified</b>	b. ABSTRACT <b>unclassified</b>	c. THIS PAGE <b>unclassified</b>			

# Agenda

## DoD needs and challenges

Potential approaches to address challenges (current progress and gaps)

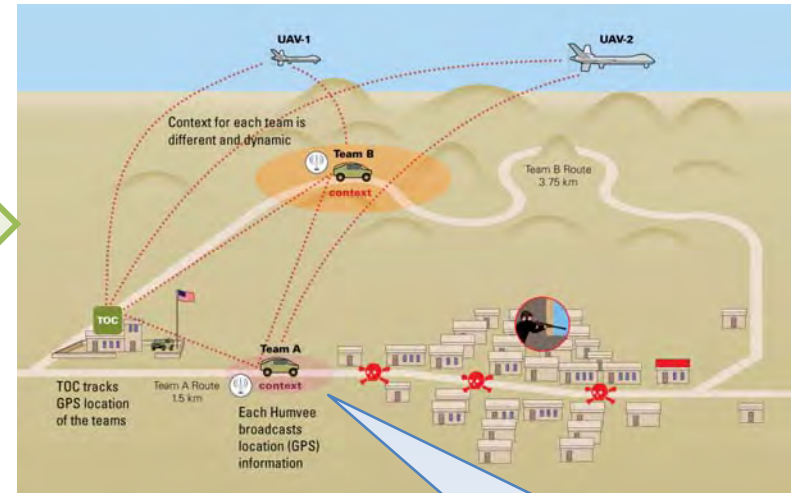
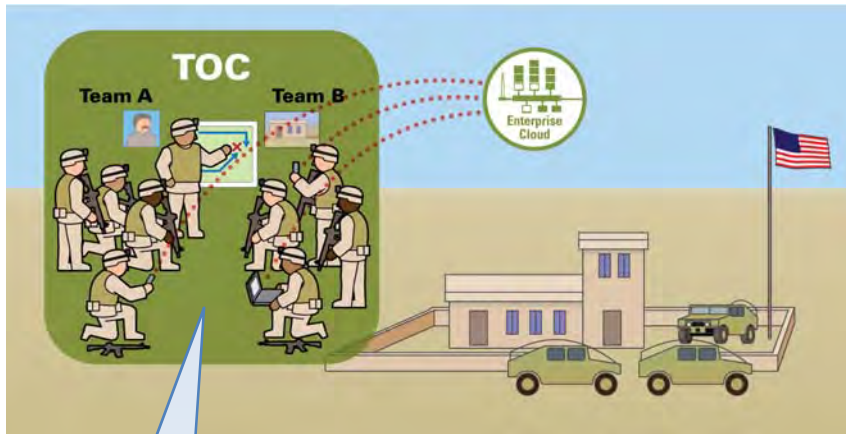
- Service orientation
- Cloud computing
- User-controlled adaptation in field

Conclusions

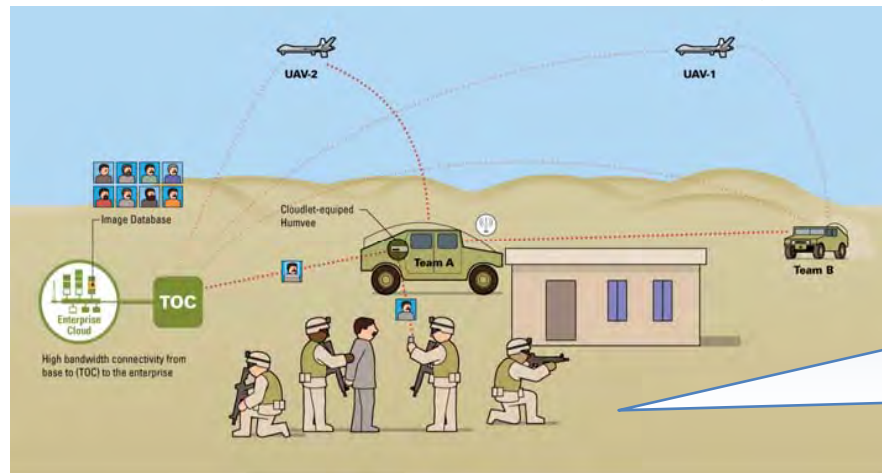


# Evolving Situation

## Mission Planning



## Dismounted Warfighters



Software delivered to warfighters does not keep pace with changing missions

Warfighters cannot get the relevant information they need at the time they need it

The closer that warfighters get to combat, the fewer resources they have available



# Agenda

DoD needs and challenges

**Potential approaches to address challenges (current progress and gaps)**

- **Service orientation**
- Cloud computing
- User-controlled adaptation in field

Conclusions



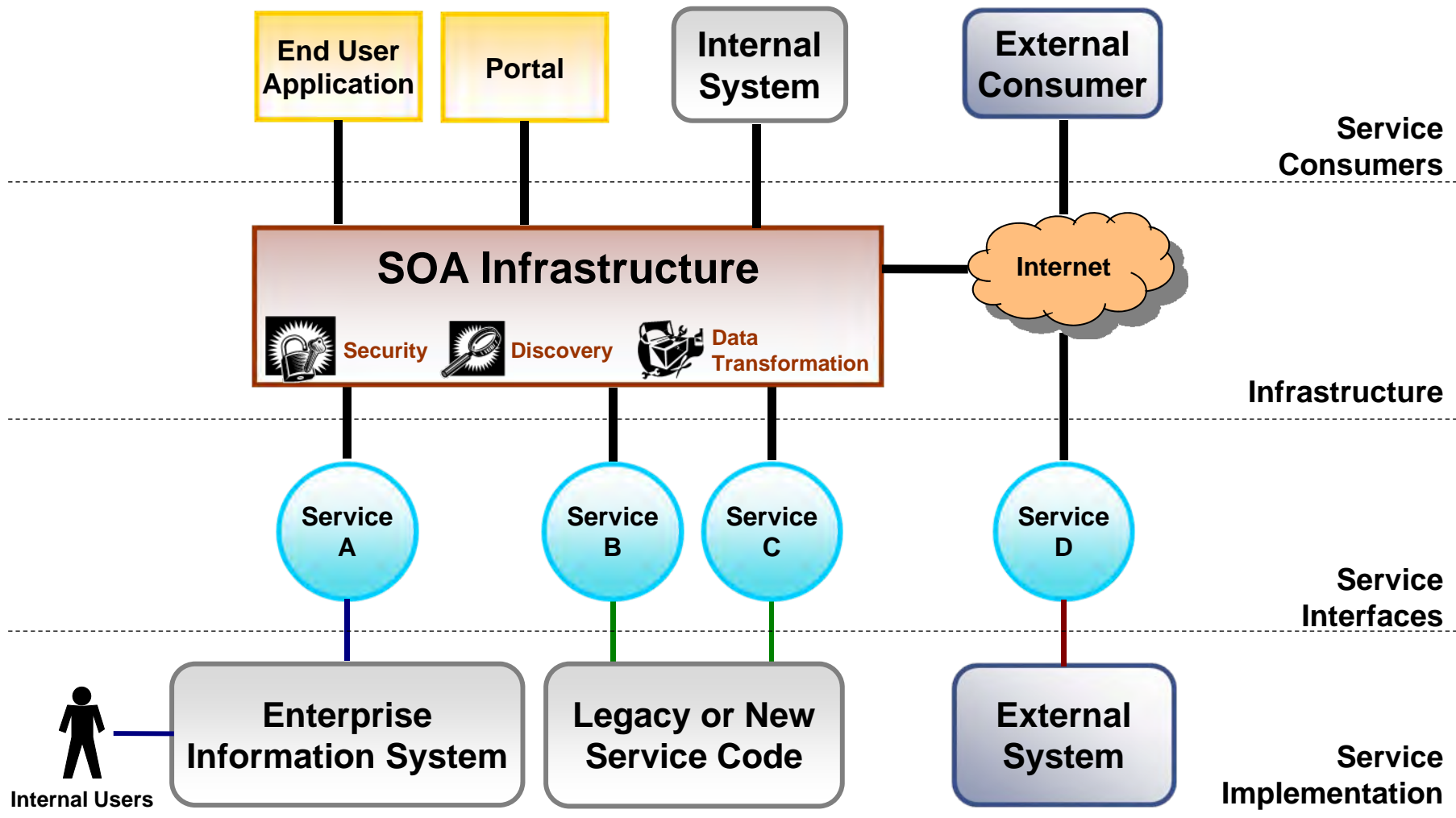
# Service Orientation

Service orientation has become a common approach for implementation of distributed, loosely-coupled systems

- Services provide reusable business functionality via well-defined interfaces.
- Service consumers are built using functionality from available services.
- There is a clear separation between service interface and service implementation.
  - Service interface is just as important as service implementation.
- An SOA infrastructure enables discovery, composition, and invocation of services.
- Protocols are predominantly, but not exclusively, message-based document exchanges.



# Components of a Service-Oriented System



# Benefits Associated with Service Orientation



## Cost-Efficiency

- Services provide functionality that can be reused many times by many consumers
- Services become a single point of maintenance and management for common functionality

## Agility

- Via service discovery mechanisms, developers can find and take advantage of existing services to reduce development times

## Legacy Leverage

- Separation of service interface from service implementation provides true platform independence

## Adaptability

- Separation of service interface from service implementation allows for incremental deployment of services and incremental modernization





# Common Misconceptions About SOA

1. SOA provides the complete architecture for a system
2. All legacy systems can be easily integrated into an SOA environment
3. SOA is all about standards and standards are all that is needed
4. The use of standards guarantees interoperability in an SOA environment
5. SOA is all about technology
6. It is very easy to develop applications based on services
7. Testing service-oriented systems is no different than testing any other type of system
8. Everything in a service-oriented system has to be a service



# Service-Oriented Tradeoffs

## Security

- Breaking systems into accessible services, service consumers, and infrastructure components increase the attack surface of a system
- Using an SOA-based system to enable inter-organizational functionality exposes organizations to threats that were previously hidden by firewalls

## Performance

- SOA infrastructure adds agility, reusability, and adaptability but is costly in performance, particularly when using notations such as XML
- The need for increased security requirements degrades performance



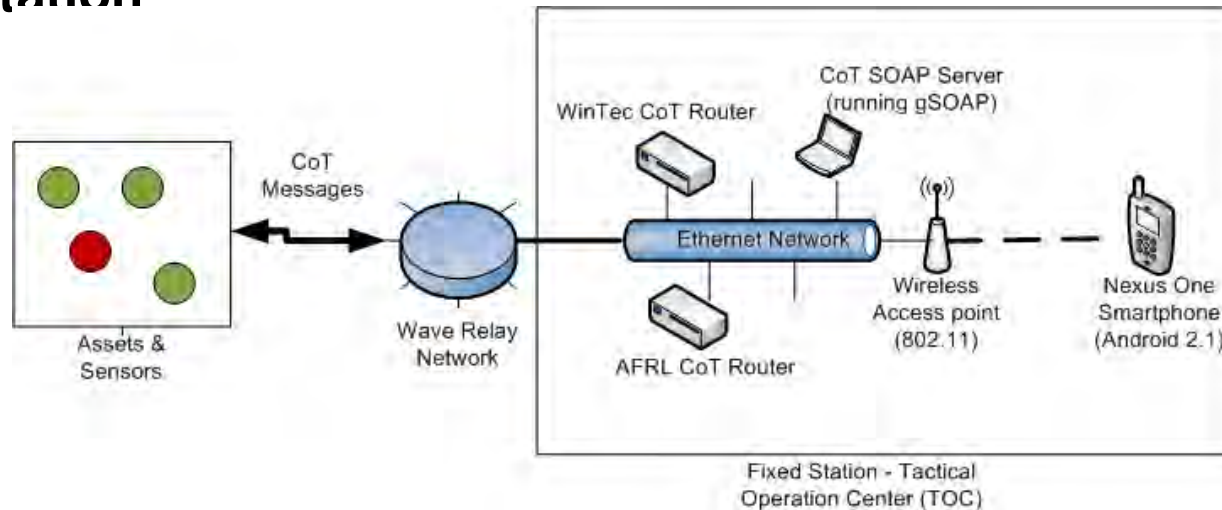
# Selected Challenges for DoD SOA Implementations

DoD Vision and Needs	SOA Technology	State of the Practice
Highly adaptable to changes in the environment	Design for Context Awareness	No agreement on how to represent context. No real implementation of contextual service discovery mechanisms.
Highly configurable to deal with multiple deployment choices	Design for Runtime Discovery and Composition	No standard for semantics. Tool support is very weak. No relevant examples of large-scale use.
Highly secure due to potentially classified content and malicious attacks	Securing SOA Infrastructures and Services	Federated identity management, security policies and policy enforcement, and trust establishment and trust brokering in SOA environments are all active areas of research.
Highly reliable and precise in a mission-critical context	Real-Time SOA	Current, widely-used SOA implementation technologies do not meet real-time requirements.



# Extension of SOA to Address DoD Needs

## CoT SOAP UDP App V1 (Camp Roberts – May 2010 TNT) – Fixed Station



- Assets (UAVs, cars) track a hostile vehicle and post CoT messages (video, location etc) to the CoT SOAP Server
- CoT SOAP Server consume raw CoT messages and provides CoT data as SOAP-over-UDP web service
- Android phone consume SOAP messages, processes and displays them



# Experimental Engineering Decisions

Transport layer protocol defines interfaces available to applications that allow end-to-end communications; TCP is the most familiar and is best suited for situations with reliable transmission (solid network infrastructure)

- However, UDP was selected because TCP is not suited to situations where packet loss, mis-ordering, or garbling are more common
  - UDP tradeoff: it does not provide error correction

SOA uses two common messaging protocols SOAP and REST

- REST is simpler and increasingly more common
- We selected SOAP also hoping to take advantage of well-defined specifications, open source implementations, and support for security.
  - gSOAP on the CoT router-side and a modified kSOAP on the Android side



# Agenda

DoD needs and challenges

Potential approaches to address challenges (current progress and gaps)

- Service orientation
- **Cloud computing**
- User-controlled adaptation in field

Conclusions



# Cloud Computing

*“A large-scale distributed computing paradigm that is driven by economies of scale, in which a pool of abstracted, virtualized, dynamically-scalable, managed computing power, storage, platforms, and services are delivered on demand to external customers over the Internet.”\**



jaworski.net

\* I. Foster, Y. Zhau, R. Ioan, and S. Lu. “Cloud Computing and Grid Computing : 360-Degree Compared.” Grid Computing Environments Workshop, 2008.



# DoD Cloud Implementations <sub>1</sub>

## DISA

- Rapid Access Computing Environment (RACE) — <http://www.disa.mil/race/>
  - IaaS private cloud
  - Allows authorized users (government personnel and contractors) to use a credit card to purchase a computing environment and be up and running within 24 hours
- Forge.mil — <http://www.disa.mil/forge/>
  - PaaS/SaaS private cloud
  - Collaborative development and use of open source and DoD community source software

## NSA

- Private cloud (based on Google's Hadoop) to support a new collaborative intelligence data sharing application
- Distributed data centers host large amounts of disparate data that can be tagged, searched and analyzed by users





# Drivers for Cloud Computing Adoption

Scalability	Organizations have access to a large amount of resources that scale based on user demand
Elasticity	Organization's can manually or dynamically decide on resource utilization based on changing needs
Virtualization	Each user has a single view of the available resources, independently of how they are arranged in terms of physical devices
Lower Infrastructure Costs	The pay-per-use model allows an organization to only pay for the resources they need with basically no investment in the physical resources available in the cloud. There are no infrastructure maintenance or upgrade costs
Availability	Organizations have the ability for the user to access data and applications from around the globe
Collaboration	Organizations are starting to see the cloud as a way to work simultaneously on common data and information
Risk Reduction	Organizations can use the cloud to test ideas and concepts before making major investments in technology

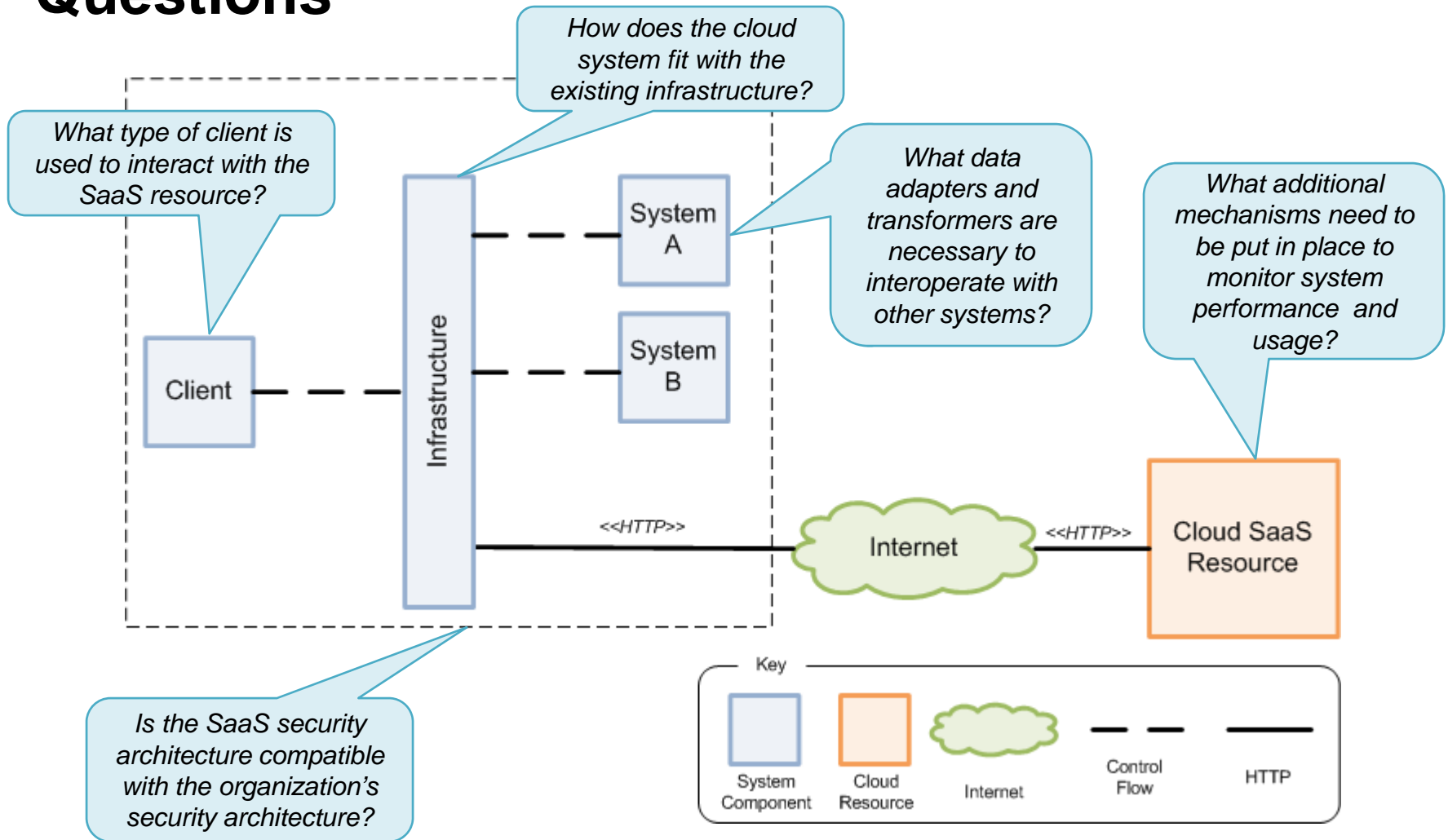


# Barriers for Cloud Computing Adoption

Security	The key concern is data privacy: organizations do not have control of or know where their data is being stored
Interoperability	A universal set of standards and/or interfaces has not yet been defined, resulting in a significant risk of vendor lock-in
Resource Control	The amount of control that the organization has over the cloud environment varies greatly
Latency	All access to the cloud is done via the internet, introducing latency into every communication between the user and the environment
Reliability	Many existing cloud infrastructures leverage commodity hardware that is known to fail unexpectedly (NOTE: Disappearing as a barrier)
Platform or Language Constraints	Some cloud environments provide support for specific platforms and languages only
Regulation	There are concerns in the cloud computing community over jurisdiction, data protection, fair information practices, and international data transfer



# SaaS: Examples of Architecture and Design Questions



# Cloud Challenges <sub>1</sub>

Cloud Computing is in essence an **economic model**

- It is a different way to acquire and manage IT resources

There are multiple cloud providers—**the cloud is real**

- Currently most cloud consumers are small enterprises
- Large enterprises are exploring private clouds
- The number of providers will most probably grow as people start seeing greater savings and improvements to reduce adoption barriers

Cloud Computing adoption requires **cost/benefit/risk analysis** to determine

- What resources to move to the cloud (if any)
- What situations warrant use of cloud resources, even for one-time situations
- Implementation of private clouds vs. usage of public clouds
- What risks are associated with using resources on the cloud
- What risks are associated to providing resources in the cloud



# Cloud Challenges <sub>2</sub>

Decisions from a cloud consumer perspective depend on

- Required control level
- Required security level
- Compatibility with local infrastructure

Decisions from a cloud provider perspective depend on

- Market/user characteristics
- Established SLAs
- Available technology

In general, these are not fully technical decisions

- Processes — especially engineering practices
- Governance
- Cost/Benefit analysis



askbobrankin.com



# Research on Cloudlets for Resource Optimization for Mobile Platforms at the Edge

The closer you get to combat, the fewer computation, energy and network resources you have available

Group  
Battery  
Optimization

**Battery life becomes critical:**  
Conserving energy is a primary concern

Group  
Computation  
Optimization

**Computational capability is limited:**  
Mobile elements will always be poor in compute resources (CPU, memory, storage) as compared to static elements

## Goal

Develop software-based strategies for optimization of energy and CPU consumption that consider both the individual device and nearby peer devices

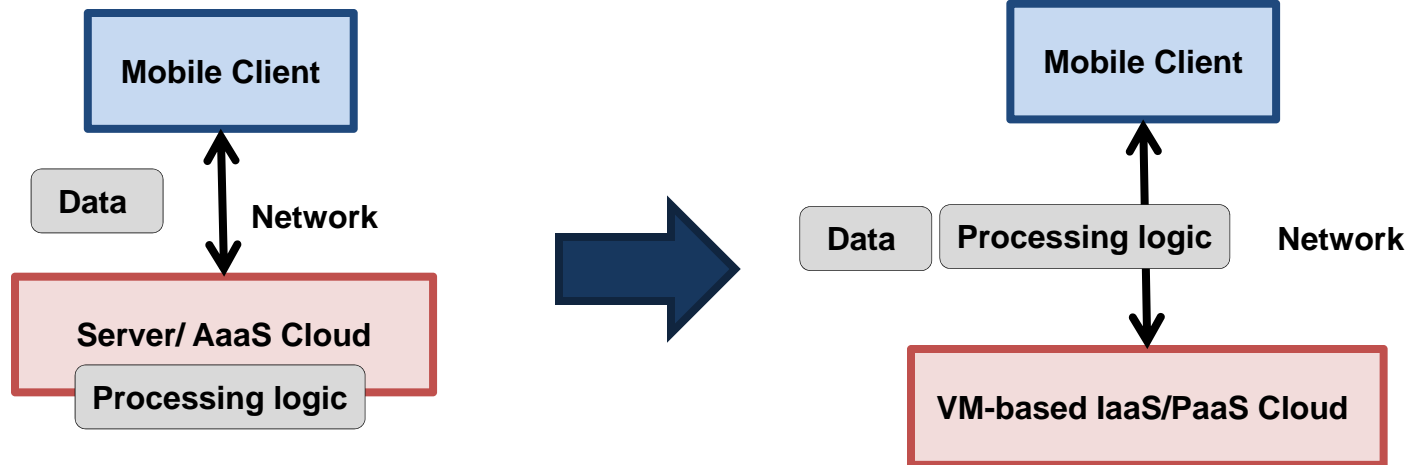


References: [Satyanarayanan 1996], [NAP 1997], [Silven 2007], [Ravi 2008], [Fuller 2011]



# Cloudlet Concept

Offloading expensive computation to the cloud for remote execution



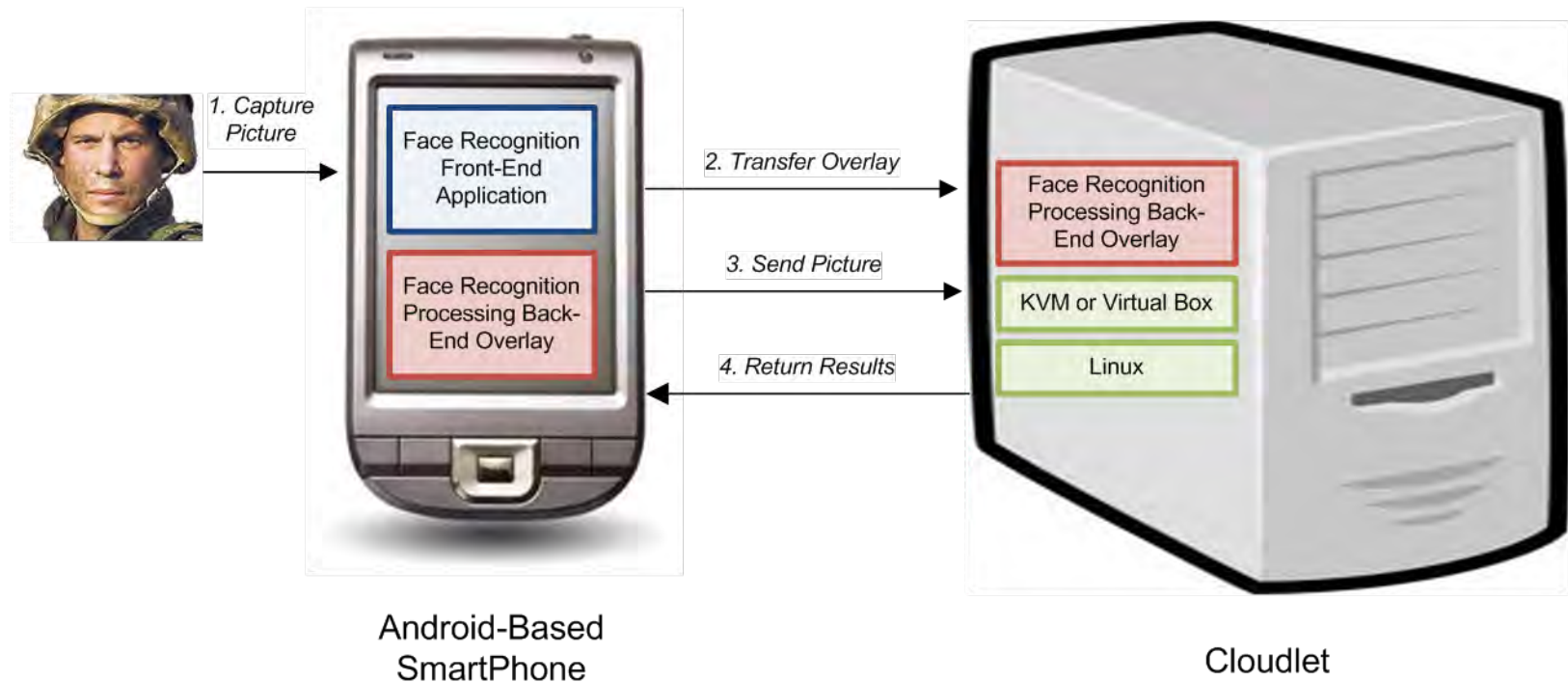
Similar to traditional client server.

Very common and mature architectural pattern used in today's mobile applications.

Still an area of research and is still not widely adopted by the mainstream



# Cloud Computing in Tactical Environments





# Agenda

DoD needs and challenges

Potential approaches to address challenges (current progress and gaps)

- Service orientation
- Cloud computing
- **User-controlled adaptation in field**

Conclusions



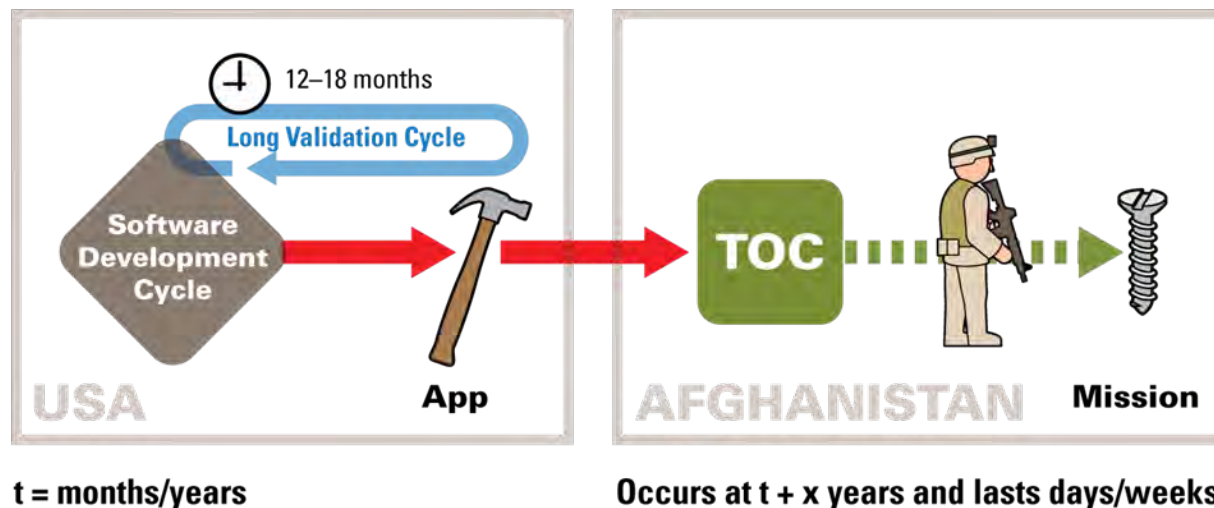
# User-Controlled System Adaptation at the Edge<sub>1</sub>

Capabilities delivered to mobile devices at the edge do not keep pace with rapidly changing mission needs

- Mismatch between the mission needs and the capabilities provided by the tools
- Warfighters currently cobble together solutions in theater to meet emerging needs
- Warfighter-created solutions are of uncertain quality and can threaten the mission

Edge-Enabled Programming

Edge-Enabled Application Validation



## Goal

Develop end-user programming and architecture strategies for rapid adaption and validation of capabilities



# User-Controlled System Adaptation at the Edge<sub>2</sub>

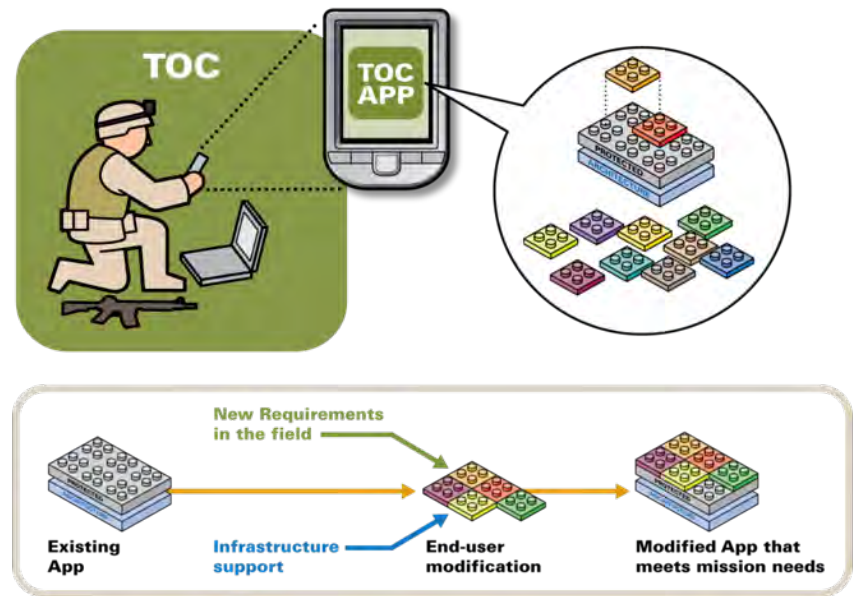
## End-User Programming Capability for Handheld Devices that is Usable by Warfighters

Develop end-user strategies to support adaptation of apps on handheld devices

- Employ *natural programming* to gather requirements for end-user adaptation [Myers 2008]

Create a domain-specific end-user programming environment that supports adaptation of mobile apps

- Enable dynamic creation of customized forms
- Incorporate additional sensors, data formats, more complex rules and layouts

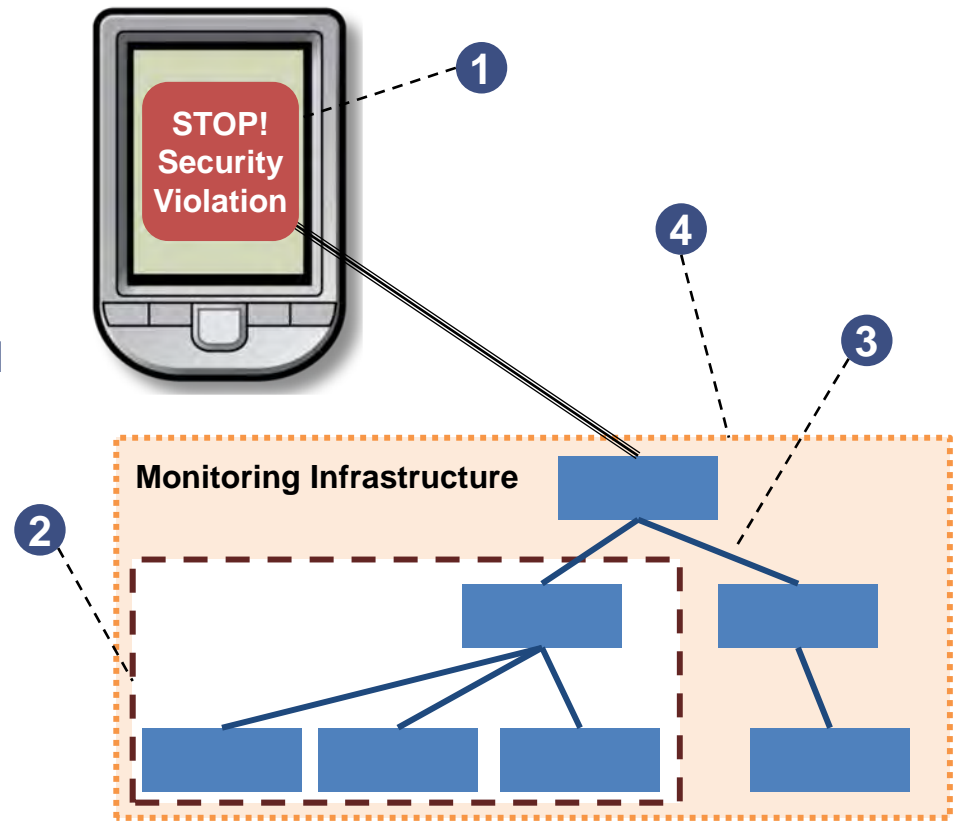


# User-Controlled System Adaptation at the Edge<sub>3</sub>

## End-User Validation Strategies to Achieve Confidence in the Correct Operation of Handheld Apps Adapted by the Warfighter

Develop enhanced validation strategies for improved confidence

- 1 Provide feedback to warfighters on the effects of their modifications
- 2 Enforce firewalls on trusted parts of the system so that only new (untrusted) parts must be revalidated
- 3 Apply static analysis to verify selected properties of modified applications
- 4 Implement real-time monitoring to ensure that the application operates within its constraints



# Agenda

DoD needs and challenges

Potential approaches to address challenges (current progress and gaps)

- Service orientation
- Cloud computing
- User-controlled adaptation in field

**Conclusions**



# Conclusions

DoD battlefield needs require

- Flexible adaptation
- Integration between diverse platforms and sources
- Discovery of available data and sensors
- Exploitation of mobile platforms
- Conservation of scarce resources of power and computation

Technologies and approaches offer potential to address these needs

- Mobile platforms
- Service orientation
- Rapid adaptation
- Cloudlets

These technologies are maturing in enterprise solutions (though they still have challenges

- Initial experimental results offer a step forward for the future



## NO WARRANTY

THIS MATERIAL OF CARNEGIE MELLON UNIVERSITY AND ITS SOFTWARE ENGINEERING INSTITUTE IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

Use of any trademarks in this presentation is not intended in any way to infringe on the rights of the trademark holder.

This Presentation may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other use. Requests for permission should be directed to the Software Engineering Institute at [permission@sei.cmu.edu](mailto:permission@sei.cmu.edu).

This work was created in the performance of Federal Government Contract Number FA8721-05-C-0003 with Carnegie Mellon University for the operation of the Software Engineering Institute, a federally funded research and development center. The Government of the United States has a royalty-free government-purpose license to use, duplicate, or disclose the work, in whole or in part and in any manner, and to have or permit others to do so, for government purposes pursuant to the copyright license under the clause at 252.227-7013.

